

**Silchester International Investors LLP**  
**Silchester Continuation Limited**  
**Silchester Partners Limited**  
(Commonly referred to as “Silchester”)

**UK Tax Strategy Statement**

This is a tax strategy statement that meets the requirements of Part 2 of Schedule 19 of the Finance Act 2016.

Silchester is committed to paying the correct amount of tax at the right time. Silchester evaluates and manages tax uncertainties and risks. Silchester aims to ensure that tax planning is aligned with its business and commercial strategy. Each Silchester governing body is separately responsible for the oversight of their UK tax operations and UK tax risks. Day-to-day matters are delegated to the Finance Group. Silchester seeks to engage with HMRC in a professional manner.